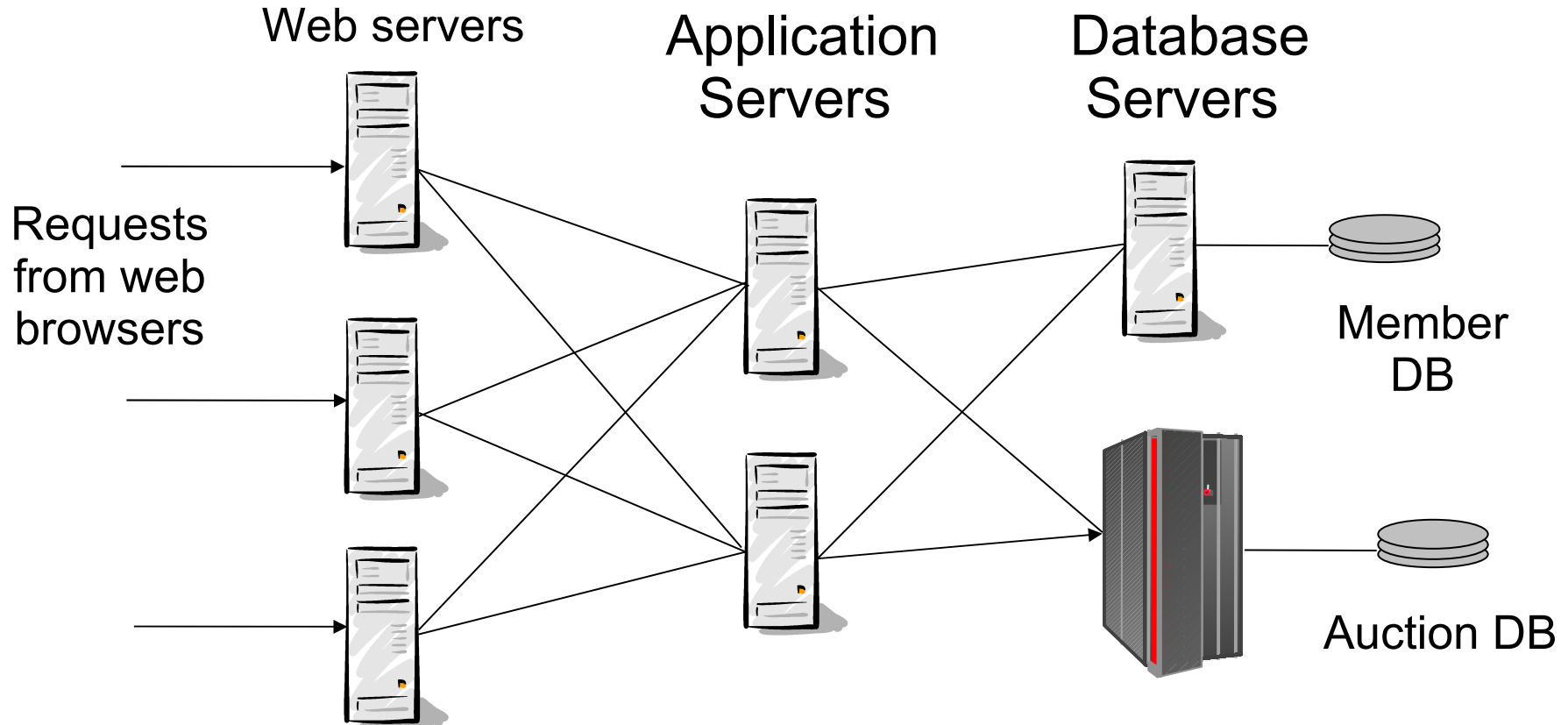


***The Landscape of Enterprise
Applications
- a personal view***

Geoff Sharman

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Typical Web Application?



- *Static pages served from web server/content management system*
- *Dynamic pages assembled by applications on application servers*

Did you do any of these today?

- ♦ *Buy something in a supermarket?*
- ♦ *Buy a ticket for travel or entertainment?*
- ♦ *Make a telephone call (mobile or fixed)?*
- ♦ *Use a cash machine or debit card?*
- ♦ *Pay for something with a credit card?*
- ♦ *Use electricity, gas or water?*

The chances are you used a traditional online transaction system (running on a mainframe?)

That's Cloud Power?

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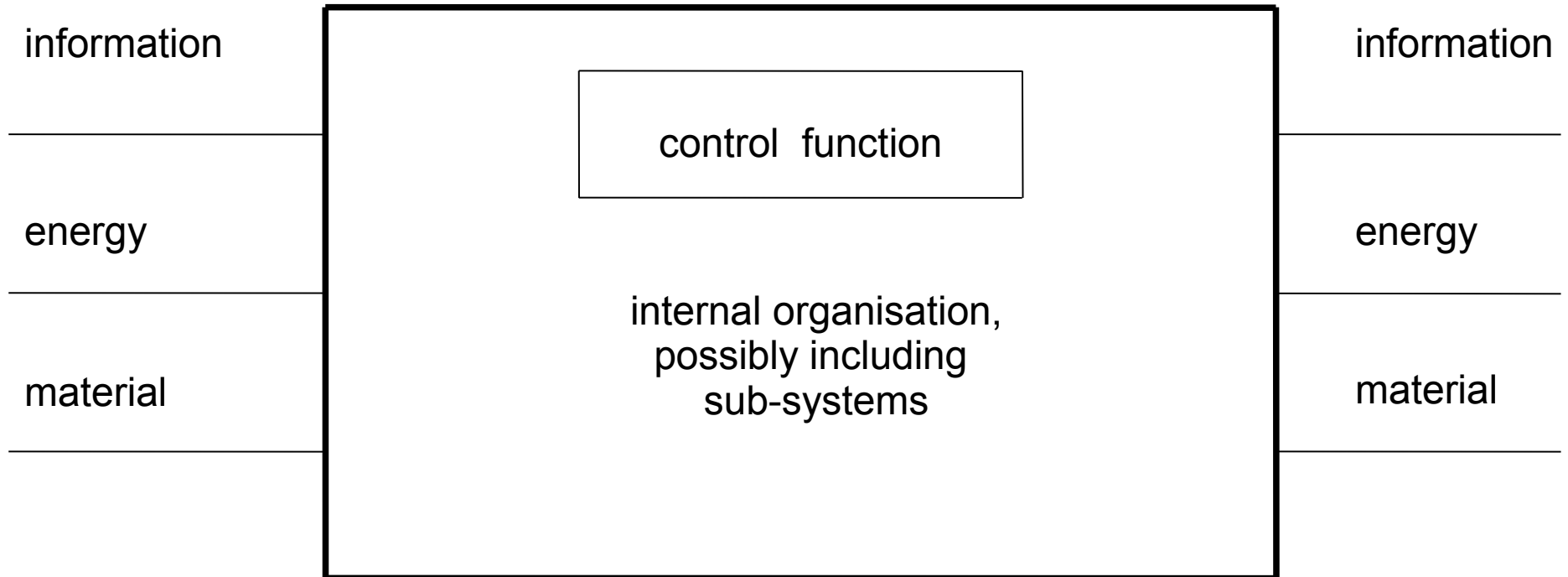
Cloud Power

What's an Enterprise, or an Enterprise System?

What is a System?

Outputs

Inputs

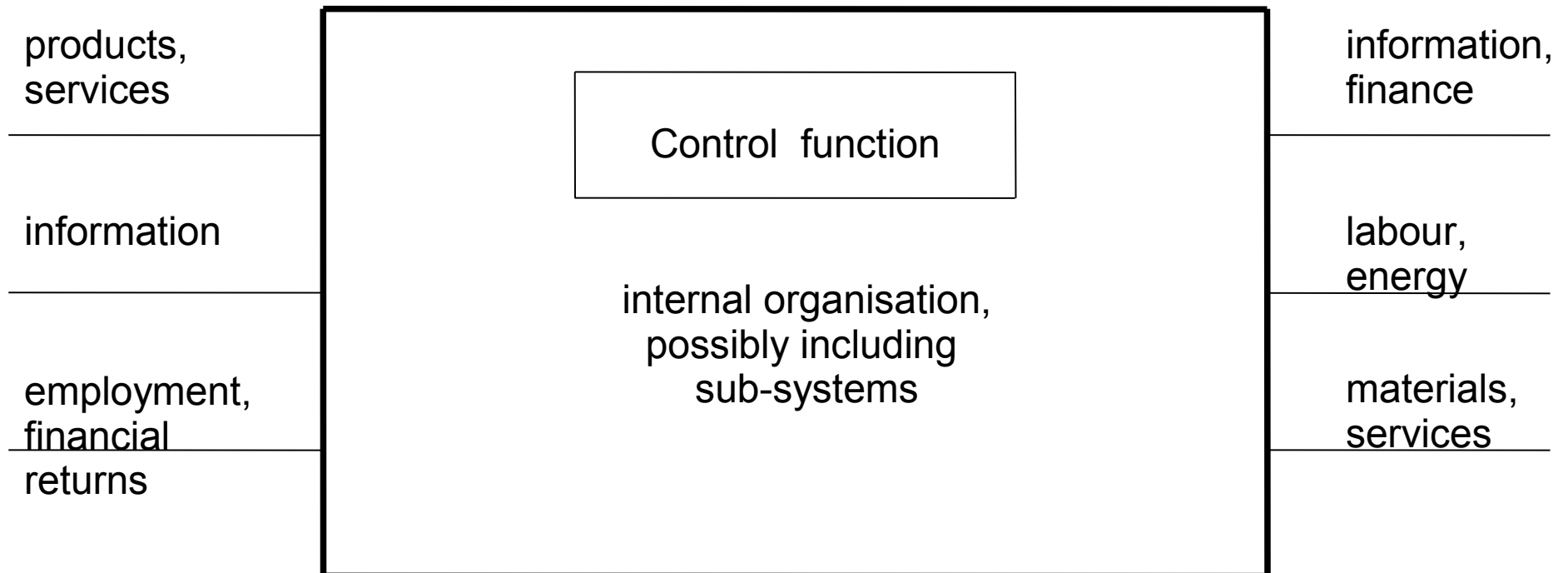


Physical, chemical, biological, social systems - real-time dynamic behaviour

An Enterprise is a System for delivering economic & social outputs

Outputs

Inputs



Related pairs of inputs & outputs are often referred to as **transactions**

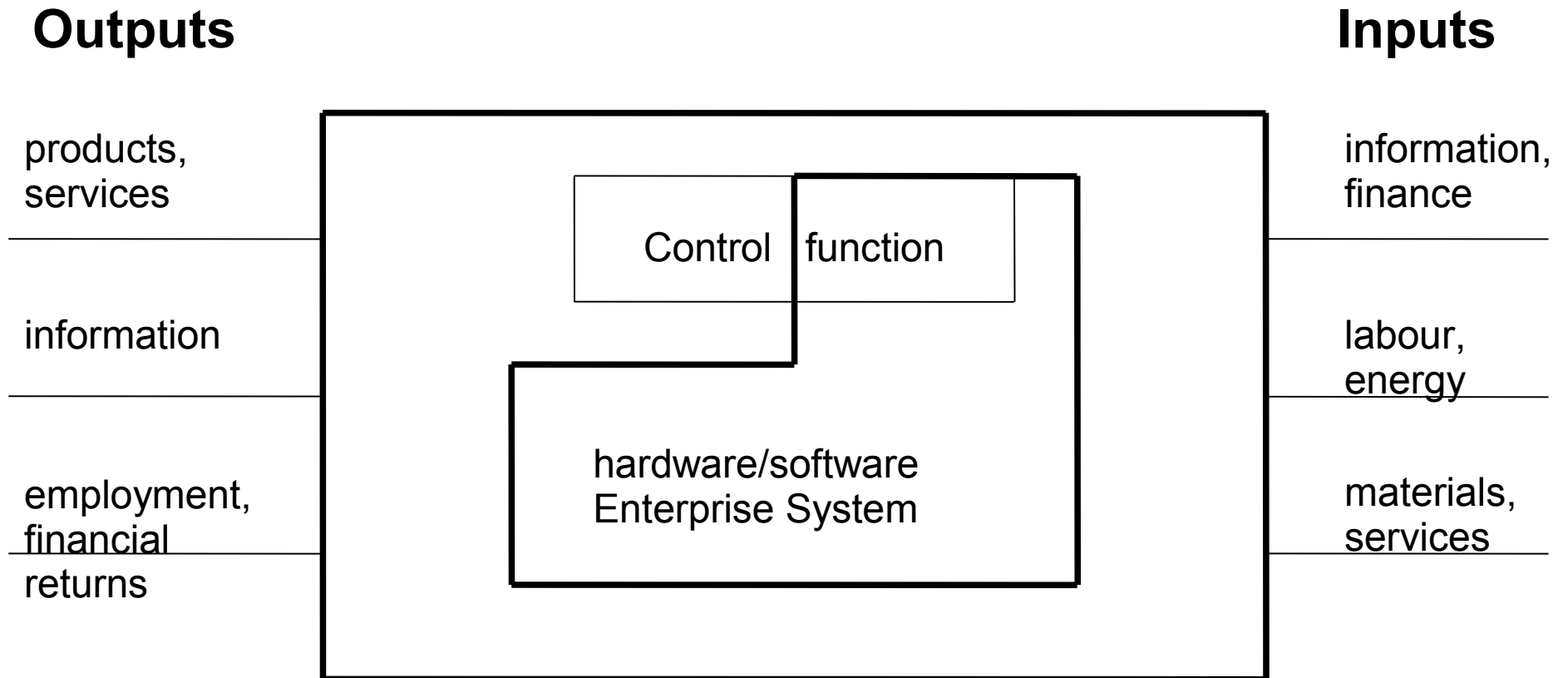
Interesting

What's an Enterprise?

- Large numbers of customers
 - Large numbers of transactions
 - Large financial throughputs
 - Complex behaviour/operations
 - Sustainable operation
- ***High scale for an extended period***

An Enterprise System

is the automated part of an enterprise
= a real-time model of the enterprise



Where would you find an ES?

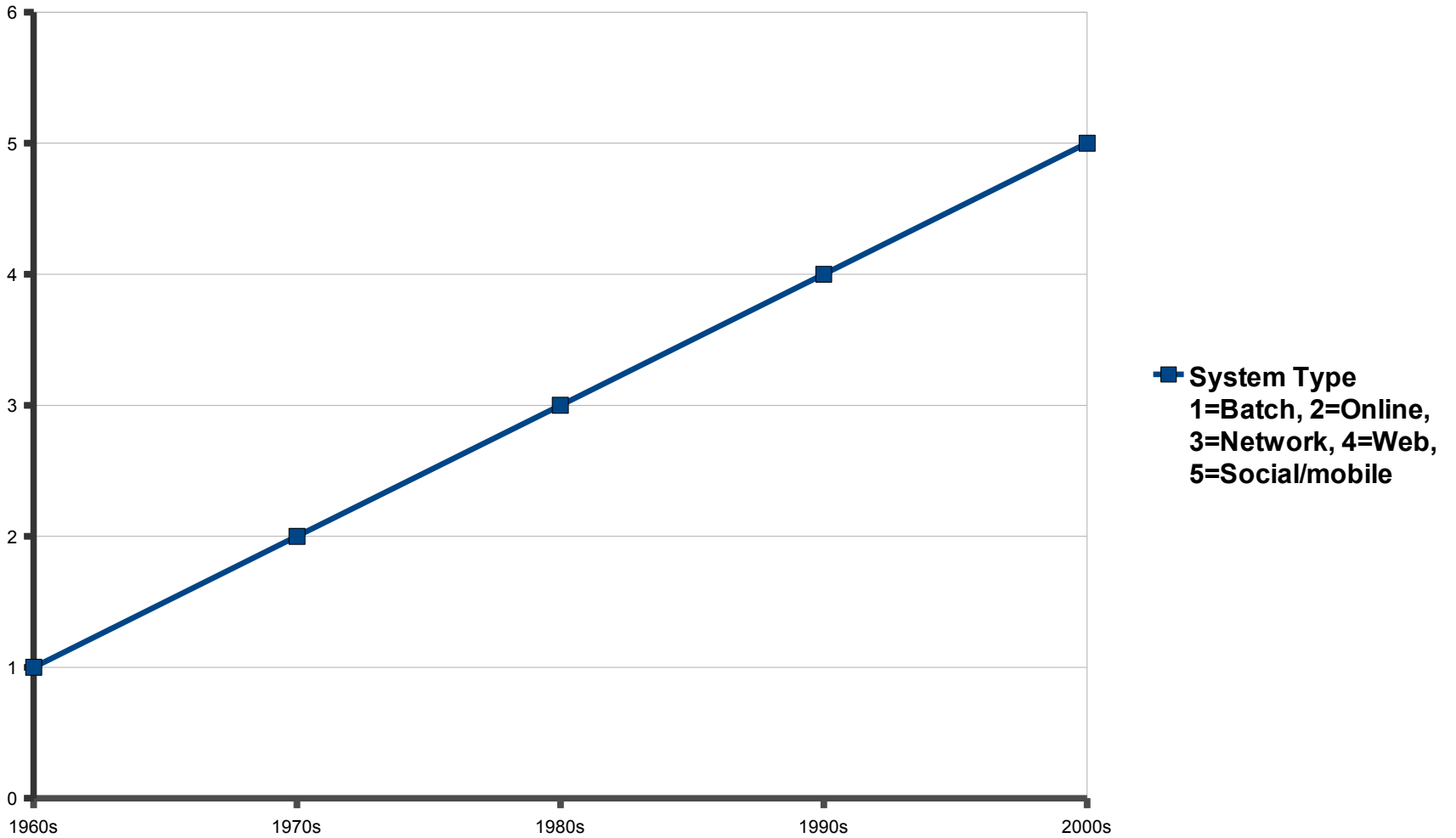
- ***Probably not here:*** (primary industry, 5% of economy)
 - *Agriculture, fisheries, forestry, water extraction*
 - *Mining, oil & gas extraction*
- ***Possibly here:*** (secondary industry, 40% of economy)
 - *Construction, utilities*
 - *Transport, distribution, communications*
 - *Manufacturing (discrete & continuous)*
- ***Probably here:*** (tertiary industry, 55% of the economy)
 - *Financial & business services, media, retail*
 - *Education, healthcare, tourism, entertainment*
 - *Public administration*

Brief History of Enterprise Systems

Pioneers of Enterprise Systems

- 1952 – Joe Lyons & Co. Leo system
 - batch accounting & payroll operations
- 1965 – American Airlines Sabre system
 - online flight reservations & check in
- 1993 – Amazon.com
 - direct customer service, just-in-time delivery
- 2001 – Google.com
 - customised search using large amounts of data
- 2008 – Apple iPhone
 - mobile applications

Getting Closer to the Customer



What were the Key Innovations?

- 1950s – main storage (delay lines, ferrite cores), secondary storage (magnetic tape), batch job scheduler
- 1960s – operating system, direct access storage, database management, time sharing terminals
- 1970s – TP monitor, relational database
- 1980s – personal computer, networking
- 1990s – World Wide Web
- 2000s – search engine, social networking, mobile

Programming Paradigms

Time Sharing/Conversational

- At logon time, operating system allocates:
 - Memory address space for application
 - Operating system process
 - Files, communications channels, etc.
 - These remain dedicated to user until logoff
- Paradigm is widely used, but:
 - No sharing of resources
 - Not scalable beyond few hundred users

TP Monitor PseudoConversations

- TP Monitor acquires & retains shared resources
 - Applications, memory, processes, threads, files, databases, communication channels, etc.
 - On receipt of user transaction request, provides **concurrent** access to resources for application
 - Frees resources as soon as output message sent
- Highly scalable to 10s of thousands of users
 - Requires stateless application programming
 - Conversation state held in “scratchpad” files

Representational State Transfer

- Underlying paradigm for Web hypertext transfers
 - Commonly abbreviated as REST
 - Web servers manage network & provide ***concurrent*** access
 - Defines stateless clients for rendering data
 - Highly scalable to 10s of thousands of users
- Does not define how to build update applications on the Web
 - Disallows “cookies” - no scratchpad
 - Does not define server application model

Google Applications

- Underlying paradigm for Google search and other applications
 - Uses GAE (Google App engine)
 - Requires stateless clients
 - Concurrent access to “scratchpad” storage via GFS/BigTable
 - Highly scalable to 10s of thousands of users
- Especially suitable for applications using read-only data, e.g. search data, maps, etc.

Why do these Paradigms Work?

- All these paradigms embody the ***many-to-one relationship*** between customers and the enterprise
- The TP, Restful, & Google paradigms provide scalable concurrency & enable the enterprise to exploit ***economies of scale***
- None of them is a ***complete description*** of what modern enterprise systems need

What Paradigm is Needed?

- Stateless applications provide the highest scalability and work well for read only requests
- ***But*** commercial applications, e.g. web shopping, need conversation state & concurrent update
 - Use HTTP because it supports any-client-to-any server, unlike object-based protocols
 - Hold state on client or replicated server file system
 - Collect updates that form part of a transaction
 - Permanently save data at end of conversation

Current Enterprise System Challenges

Enterprise Business Challenges

Enterprise business people care about two primary objectives:

- ***Reducing costs:***
 - automating/eliminating internal processes
 - reducing operating costs for enterprise systems
 - reducing ownership costs for enterprise systems
- ***Increasing revenue:***
 - Winning new customers
 - Retaining existing customers
 - Getting more business from existing customers

Enterprise System Challenges

1) *Multi-channel applications*

- acting consistently to the customer

2) *Multi-business service*

- providing multiple offers consistently

3) *Effective customer knowledge*

- acting more intelligently to the customer

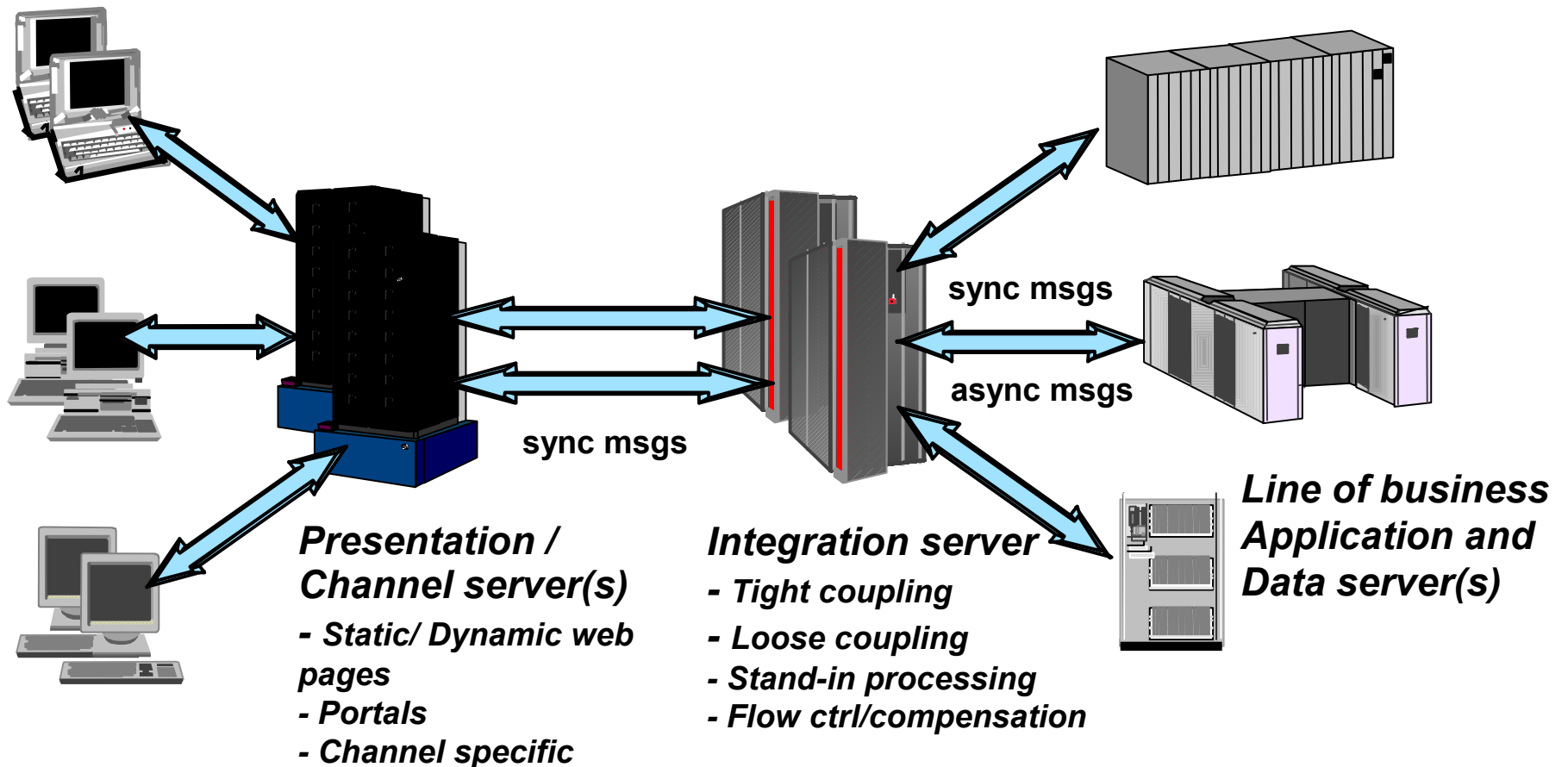
4) *Effective market knowledge*

- foreseeing what customers will want next

Multi-Channel Applications

- Many enterprise systems are designed to support particular sales channels, eg.:
 - Store checkout systems
 - Kiosk/ticketing systems
 - Call centre systems
 - Web based systems
 - Mobile systems
- Business offer may depend on channel, but
- Applications should ***treat the customer consistently***, whichever channel he/she uses

Typical M² Architecture



M² = Multi-Channel, Multi-Business

Customer Knowledge

- Many web systems allow customer to explore options before & after a transaction:
 - high “browse to buy” ratio in web shopping
 - evaluations of product, service, etc.
- If we identify the customer, we can study:
 - search patterns
 - history of actual transactions
 - customer likes & dislikes
- May enable ***better offers*** to the customer
 - need more data & may require real time ***parallel computation***

Market Knowledge

- Many enterprise systems collect data about a mass of customer transactions:
 - Collected/refined in data warehouse
 - Linked with tools for analytics / Bus Intelligence
 - Used to produce periodic reports & analyses
- This process may be ineffective:
 - Too slow/costly for business needs
 - Only structured data – much unstructured data
 - New methods use very large data sets
- Best practice uses ***highly parallel*** processing

“Highly Parallel” Processing

- Google is the best known exponent
 - Many processes crawling the Web in parallel
 - Combine results using MapReduce technique
 - Store results in Google File System
 - Effectively substitutes concurrency for parallelism
- Also widely used in scientific applications:
 - e.g. SETI @Home used subscriber PCs
- IBM “Blue Gene” protein modelling project
 - 4K processors generated 10 μ sec simulation
 - Uses hardware cluster plus GPRS

Summary

- When building an Enterprise System, we are building a model of (part of) the enterprise:
 - Model must be real time and scalable
 - Customer can use anywhere, anytime, any device
 - Access any business offering consistently
 - Know and respond *intelligently* to each customer
- Meta-Enterprise System should analyse system & aggregate behaviour of customers
 - Detect trends and respond to them